

Time to Tango: Key Steps to Managing a Conflict Conversation



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Meeting your Conflict Management Needs with Spirit and Strategy.

Navigating Conflict Conversations: A Step by Step Process

- A. Prepare.
- **B. Set up a time and location** for the meeting with the receiver. Ensure there is minimal time between setting up the meeting and the actual meeting.

C. Meet and:

- 1. Thank the person for attending and acknowledge any anxiety you notice in him/her.
- 2. State your positive intention in having the conversation.
- 3. Neutrally state what you would like to resolve.
- Ask if there is anything the receiver would like to resolve.
- Assess readiness.

4. Paint your picture.

- State your concerns.
- Speak to intent and effect behind actions.
- Be curious.
- Include any relevant data.
- Balance.

5. Pause and attend to the receiver's emotional reaction.

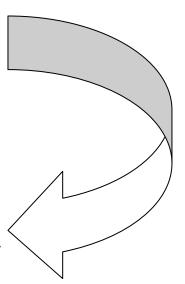
- Use de-escalation skills: empathy, reframing, agree where you can.
- Respond to any questions.

5. Bridge to your perspective.

- Catch his/her needs.
- Express your own needs.

6. Formulate a plan of action to meet needs.

- Confirm next steps: who, what, where, when, how.
- Confirm who else gets to know.
- Set a time to follow up.



Preparing for Conflict Conversations

Content

- What is the issue I want to resolve?
- What are specific examples I could share?
- What needs do I want met moving forward?
- What needs does he/she want met moving forward?
- What information do I need to collect to have an effective conversation?
- What might the other person want to know?
- Who else will need to know when/where/outcome of this meeting?
- What outcome am I looking for?

Process

- When is a good time for this conversation?
- Where is a good location for this conversation?
- Who else needs to be present?
- What will I say when I ask to set up a meeting time?
- How will I start the actual conversation?
- Who will I debrief with afterwards?

Emotion

- What is my intention in having this conversation?
- What is my plan for managing my own emotions?
- What emotional reaction(s) can I expect from the other person?
- What strategies may work best to manage his/her emotional reaction?
- What is my alternative if this conversation does not go well? What is his/her alternative if this conversation does not sit well with him/her?

Debriefing

After a difficult conversation, it is important to either, individually or with a partner, reflect on the following questions to help you release the conversation from your system and heighten your awareness so that you can make future improvements.

1.	What did I do that worked well in the conversation?
2.	What process did I actually follow in the conversation?
3.	How did I manage my emotional reaction?
4.	What strategies did I use to manage the other's emotional reaction?
5.	What might I do differently in the future?
6.	How am I now?
7.	What, if anything else, do I need to move past this conversation?